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FOREWORD By Chief Executive — Dr Jo Farrar



The constraints on public sector spending at a UK level are set to continue for the next few years. Most of you will know that approximately three quarters (75%) of the money needed to finance the Council's day to day operational activity and service delivery arrangements is provided by the Welsh Government (WG).

In June 2011, we had encouraging news as Welsh Ministers confirmed that the overall level of funding provided via the local government revenue settlement would be maintained at the level that had been set out by the previous Administration. This provides some much needed stability to the sector but we are still subject to adjustments in the distribution formula. In 2012/13, I am pleased to be able to tell you that the change for this Council whilst marginal was positive. Unfortunately, the 40 % reductions in capital spending plans over the 3 year period are set to continue.

The Council faces an unprecedented challenge in having to deliver significant revenue budget reductions over the next three years. In 2011/12 (i.e. the first of the three years) some £7m savings were required to be made and I'm encouraged that over 90% of the planned savings are being delivered. In 2012/13, whilst most of the savings originally planned for the year are still being taken forward, additional provision has been made in the budget to meet increased spending pressures on services such as adult social care and safeguarding children. Schools budgets have also been protected in line with national requirements and additional funding has been set aside to support implementation of Job Evaluation.

The ongoing budget reductions are challenging and a number of proposals are dependent on changing the way in which services are provided and the way we work internally. Collaboration and innovation are very much on the agenda. The need to develop partnership working and progress initiatives such as remodelling services, to ensure they offer good value for money and meet local community needs has never been greater.

Despite the economic outlook and the uncertainties that change brings, it is important that we remain focused and flexible in our approach to delivering improved services. We are making significant progress with a number of major initiatives; including modernising our service delivery arrangements and investing in our physical infrastructure.

The Council continues to be ambitious to secure positive change and we all have a part to play in delivering this.



INTRODUCTION

Medium Term Financial Plan 2012/13 to 2014/15

The Budget & Council Tax for 2012/13 was agreed by Council on the 22nd February 2012. The medium term financial plan providing indicative budgets for 2013/14 to 2014/15 was also agreed at that meeting.

This budget book provides an overview of the Council's Revenue Budget for 2012/13 and indicative budgets for 2013/14 and 2014/15. It also includes the Capital Programme for 2012/13 to 2021/22. Detailed revenue and capital budgets for Directorates are provided for 2012/13.

About Bridgend

One of 22 unitary local authorities created in April 1996 following local government reorganisation in Wales, Bridgend County Borough Council provides all the main local government services for the people of the area. With its Bristol Channel coastline and mix of urban and rural communities, the county borough lies at the geographical heart of South Wales and has a population of approximately 134,200. Its land area of 28,500 hectares stretches 20km from east to west and occupies the Llynfi, Garw and Ogmore valleys. The largest town is Bridgend (pop: 39,773), followed by Maesteg (pop: 20,700) and the seaside resort of Porthcawl (pop: 19,238).

Budget 2012/13 – An Overview

The County Council has approved a final net budget of £234.175M for 2012/13, with no increase to the council tax for the County Borough element being proposed.

Reports on the draft revenue budget proposals outlining budget pressures and budget reductions and the impact for BCBC were presented to Cabinet on 15th November 2011 and the final budget was approved by Council on the 22nd February 2012 .

The Final Local Government Settlement for 2012/13 was announced on 27th December 2011. The funding in Bridgend for 2012/13 (after allowing for transfers of specific grants into and out of the settlement) has increased by 0.5%. Although, this is slightly above the Wales average increase of 0.24%, in real terms this equates to a significant reduction. The indicative funding levels for 2013/14 and 2014/15 are increases of 1.3% and 0.6% respectively.

The final settlement has identified a 7.36% reduction in General Capital Funding for 2012/13, and indications are that this will be reduced by a further 11.66% per year in 2013/14. Current indications are that there will be no further reductions after 2014/15, however this cannot be guaranteed and any allocations in the capital programme after 2013/14 must be considered as indicative only.

The capital programme has been reviewed to identify the impact of these reductions including a review of annual allocations which have previously been allocated to certain areas of expenditure including Disabled Facility Grants and Special Regeneration Funding.

The table below details some of the priority areas where the authority has allocated additional funding to meet budget pressures:-

PRIORITY THEMES	RESOURCES ALLOCATED
Young Voices	<ul style="list-style-type: none"> • £998k additional budget allocation to meet Welsh Government Protection requirement for schools. • £650k towards caring for Looked After Children. • £250k towards strengthening social worker support to deal with the increase in demand for fostering & adoption, to monitor and place rising numbers of Looked After Children & to prevent back logs.
Strong Communities	<ul style="list-style-type: none"> • £380k - additional pressures within the service as a result of rising number of older people requiring Adult Social Care. • £140k towards the rising incidence of disabilities. • £300k to meet the upward trend of 'direct payments' for service users who prefer to exercise their own choice and purchase their own care arrangements.
Strong Communities	<ul style="list-style-type: none"> • £200k programme of improvements in relation to Street Scene to meet the Council's objective to build safe and inclusive communities.

The following table provides a summary of the allocation of the overall budgeted net expenditure of £234.175m for 2012/13:

	2011/12 Adjusted Budget £,000	*Price Inflation £,000	Growth/ Pressures £,000	Budget Reductions £,000	***Additional Delegation £,000	2012/13 Budget £,000
Children (Excluding schools)	38,844	330	1,150	(801)	(1,108)	38,415
Schools	78,490	442	998	(200)	1,108	80,838
Adult Social Care	35,811	520	900	(600)		36,631
Healthy Living	6,880	145		(325)		6,700
Communities	24,541	157	320	(1,021)		23,997
Performance	9,522			(367)		9,155
ICT & Property	7,458	130		(261)		7,327
Legal & Regulatory	5,727			(106)		5,621
Service Expenditure Total	207,273	1,724	3,368	(3,681)	-	208,684
Capital Financing Charges	10,715					10,715
Departmental Unallocated (includes unallocated price inflation)		660				660
Job Evaluation	3,600					3,600
Contingency & provisions**	4,693			(1,115)		3,578
Precepts	7,010					7,010
Other Grants	(1,383)					(1,383)
Building Repairs	1,200					1,200
Total						234,064
Discretionary Rate Relief	111					111
Total Revenue Budget	233,219	2,384	3,368	(4,796)		234,175

*Price inflation includes the provision for increases in energy costs, non domestic rates, food costs and other major contractual commitments.

** Contingency & Provisions include provision for staff restructures, carbon reduction commitment, provision for service pressures, general contingency, other provisions and pump priming net of management savings.

*** To increase the level of delegation to schools to 80% to meet the WLGA commitment to the Education Minister for 2012/13.

++Further details can be obtained from the Council Report of the 22nd February 2012 which provides supplementary details on the growth and savings reductions approved and details of indicative budgets for 2013/14 to 2014/15.

The following table provides a summary of the forward plan budget for 2013/14:

	2012/13 Budget	Pay & Prices	Growth/ Pressures	Budget Reductions	2013/14 Budget	% Change
	£,000	£,000	£,000	£,000	£,000	
Children (Excluding schools)	38,415	330	750	(655)	38,840	1.11%
Schools	80,838	400	1,462	(200)	82,500	2.06%
Adult Social Care	36,631	520	850	(685)	37,316	1.87%
Healthy Living	6,700			(315)	6,385	-4.70%
Communities	23,997		100	(1,191)	22,906	-4.55%
Performance	9,155			(370)	8,785	-4.04%
ICT & Property	7,327			(40)	7,287	-0.55%
Legal & Regulatory	5,621			(150)	5,471	-2.67%
Service Expenditure Total	208,684	1,250	3,162	(3,606)	209,490	
Unallocated Pay & Price Inflation 2012/13	660				660	
Unallocated Pay & Price Inflation 2013/14		3,552			3,552	
Provision for Staff Restructures	800				800	
Job Evaluation	3,600				3,600	
Additional Management Savings	(700)			(100)	(800)	
Pump Priming	400			(200)	200	
Corporate Budgets	20,731				20,731	
Total Revenue Budget	234,175	4,802	3,162	(3,906)	238,233	

++Further details can be obtained from the Council Report of the 22nd February 2012 which provides supplementary details on the growth and savings reductions approved.

The following table provides a summary of the forward plan budget for 2014/15:

	2013/14 Budget	Pay & Prices	Growth/ Pressures	Budget Reductions	2014/15 Budget	% Change
	£,000	£,000	£,000	£,000	£,000	
Children (Excluding schools)	38,840			(350)	38,490	-0.90%
Schools	82,500		1,030		83,530	1.25%
Adult Social Care	37,316			(742)	36,574	-1.99%
Healthy Living	6,385			(75)	6,310	-1.17%
Communities	22,906			(449)	22,457	-1.96%
Performance	8,785			(175)	8,610	-1.99%
ICT & Property	7,287			(135)	7,152	-1.85%
Legal & Regulatory	5,471			(104)	5,367	-1.90%
Service Expenditure Total	209,490		1,030	(2,030)	208,490	
Unallocated Pay & Price Inflation 2012/13	660				660	
Unallocated Pay & Price Inflation 2013/14	3,552				3,552	
Unallocated Pay & Price Inflation 2014/15		3,800			3,800	
To Be Identified				(2,000)	(2,000)	
Provision for staff restructure	800				800	
Management savings	(800)				(800)	
Pump Priming	200				200	
Job Evaluation	3,600				3,600	
Corporate Budgets	20,731				20,731	
Total Revenue Budget	238,233	3,800	1,030	(4,030)	239,033	

++Further details can be obtained from the Council Report of the 22nd February 2012 which provides supplementary details on the growth and savings reductions approved.

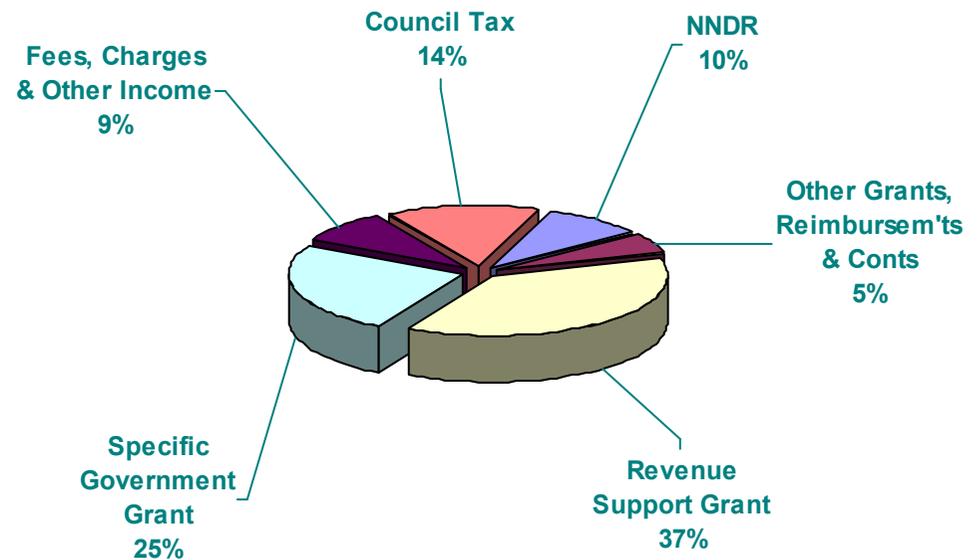
2012/13 Where the Money Comes From

Gross Revenue budget 2012/13

The Council's revenue budget supports the day-to-day operations of services and is financed as follows:

Where the Money Comes From:

Source	2012/13 £M
Revenue Support Grant	143.198
Specific Government Grants	94.552
Other Grants, Reimbursements & Contributions	20.580
Council Tax	54.509
NNDR	36.467
Fees, Charges & Other Income	32.672
Gross Revenue Budget	381.978

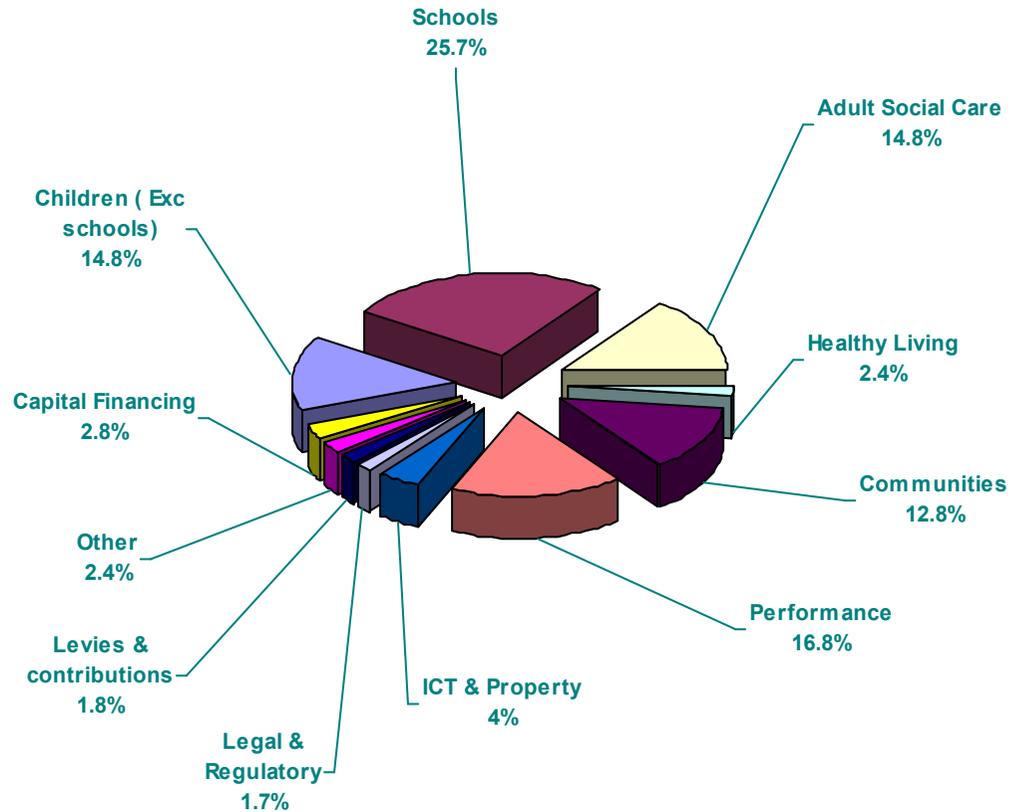


Gross Revenue budget 2012/13

Where the Money Is Spent:

Service Areas	2012/13 £M
Children (Excluding schools)	56.531
Schools	98.148
Adult Social Care	56.400
Healthy Living	9.004
Communities	48.883
Performance	64.340
ICT & Property	15.478
Legal & Regulatory Services	6.320
Capital Financing	10.715
Levies & Contributions	7.010
Other	9.149
Gross Revenue Budget	381.978

2012/13 Where the Money is Spent



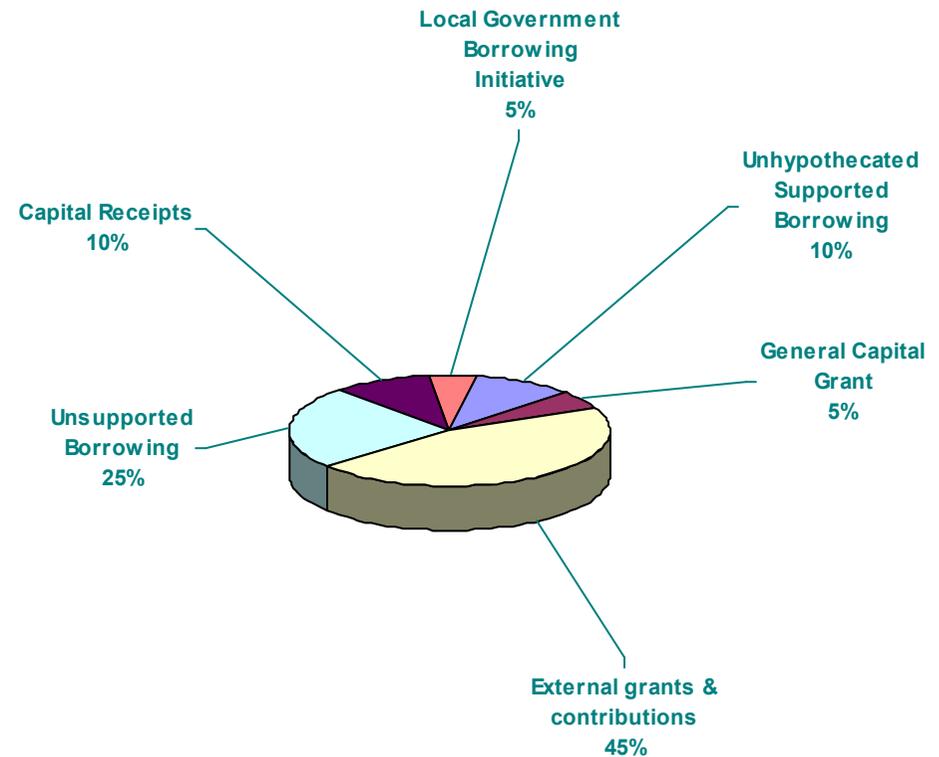
Capital Programme 2012/13

In addition to the money spent on day-to-day costs of running services, significant amounts are used to fund & improve buildings, infrastructure improvements & regeneration within the County Borough, amongst other things. The following table shows the sources of capital funding:

Source of Funds for Capital Programme:

Service Areas	2012/13 £M
Unhypotheated Supported Borrowing	4.767
General Capital Grant	2.413
External grants & contributions	21.343
Unsupported Borrowing	11.497
Local Government Borrowing Initiative (Highways Infrastructure)	2.320
Capital Receipts	4.606
Revenue Contribution	.009
TOTAL	46.955

2012/13 Sources of Funding

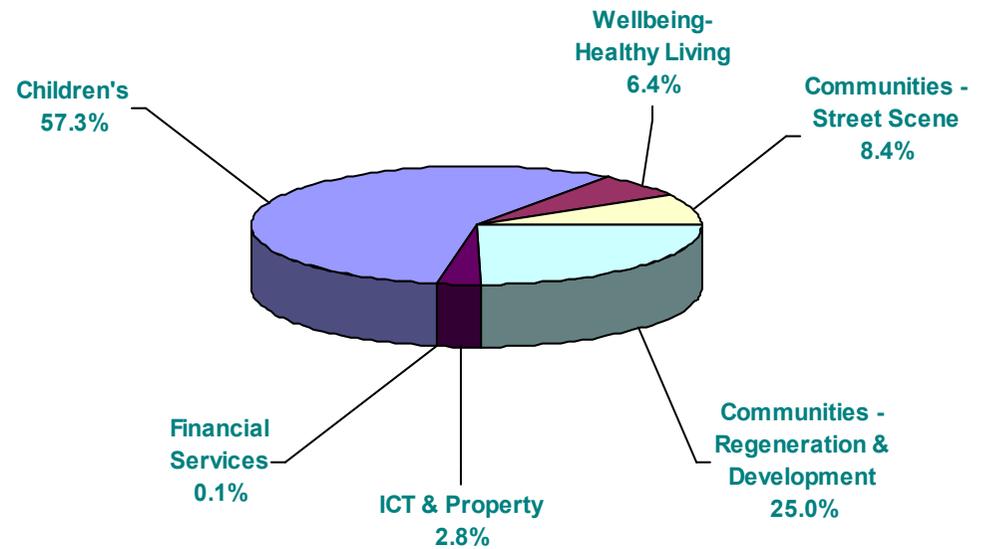


Capital Programme 2012/13

Services benefiting from Capital Programme in 2012/13:

Services	2012/13 £M
Children's	26.901
Wellbeing- Healthy Living	3.000
Communities -Street Scene	3.924
Communities- Regeneration & Development	11.759
ICT & Property	1.316
Financial Services	.055
TOTAL	46.955

Services Benefiting from Capital Programme in 2012/13



Average Band D Council Tax

The average County Borough Council Tax is calculated as shown below:

Bridgend County Borough Council	2011/12 £	2012/13 £
Net Council Tax Base (Band D Equivalent)	49,444.62	49,691.74
Total Net Expenditure	232,956,968	234,174,692
Less:		
Revenue Support Grant (RSG)	-147,197,036	-143,198,249
NNDR Distribution	-31,521,656	-36,467,089
Amount collected from Council Tax	54,238,276	54,509,354

The council tax for a dwelling band D is given by dividing the net expenditure not met by RSG and NNDR by the council tax base.

The council tax base for Bridgend for 2012/13 is 49,691.74, which gives a band D council tax of £1,096.95, as detailed in the following table:

Bridgend County Borough Council Tax
= $\frac{\text{Amount Collected from Council Tax}}{\text{Council Tax Base}}$
= $\frac{54,509,354}{49,691.74}$
= £1,096.95 (Band D)

The council tax bill received also includes charges in respect of the Community Council and Police precepts. The Council is required to collect these sums and pass them on to the relevant bodies.

Build up of Total Band D Council Tax for Bridgend

Bridgend County Borough Council	2011/12 £	2012/13 £	Increase/ -Decrease
County Borough Council Tax	1,096.95	1,096.95	0%
Average Community Council	29.74	29.79	0.17%
South Wales Police Authority	161.35	169.42	5.00%
Average Band D Council Tax	1,288.04	1,296.16	0.63%

Details of Council Tax levels for Welsh Authorities can be obtained from the following website: www.statswales.wales.gov.uk/ReportFolders/ReportFolders.aspx?IF_ActivePath=P,324,325,331

Band D Council Tax Charges by Community Council Area 2012/13

The previous table showed the calculation of the average band D council tax for the Bridgend area. Community Council precepts vary across the County producing variations in the total payable as shown below:

Community Council	Band D £	Community Council £	Police £	Total £	Community Council	Band D £	Community Council £	Police £	Total £
Brackla Community Council	1,096.95	31.69	169.42	1,298.06	Llangynwyd Middle Community Council	1,096.95	32.75	169.42	1,299.12
Bridgend Town Council	1,096.95	35.82	169.42	1,302.19	Maesteg Town Council	1,096.95	50.00	169.42	1,316.37
Cefn Cribbwr Community Council	1,096.95	32.59	169.42	1,298.96	Merthyr Mawr Community Council	1,096.95	13.82	169.42	1,280.19
Coity Higher Community Council	1,096.95	17.15	169.42	1,283.52	Newcastle Higher Community Council	1,096.95	26.45	169.42	1,292.82
Cornelly Community Council	1,096.95	27.29	169.42	1,293.66	Ogmore Vale Community Council	1,096.95	18.72	169.42	1,285.09
Coychurch Higher Community Council	1,096.95	30.73	169.42	1,297.10	Pencoed Town Council	1,096.95	38.10	169.42	1,304.47
Coychurch Lower Community Council	1,096.95	20.80	169.42	1,287.17	Porthcawl Town Council	1,096.95	29.02	169.42	1,295.39
Garw Valley Community Council	1,096.95	25.43	169.42	1,291.80	Pyle Community Council	1,096.95	18.81	169.42	1,285.18
Laleston Community Council	1,096.95	21.03	169.42	1,287.40	St Bride's Minor Community Council	1,096.95	20.63	169.42	1,287.00
Llangynwyd Lower Community Council	1,096.95	36.65	169.42	1,303.02	Ynysawdre Community Council	1,096.95	19.75	169.42	1,286.12

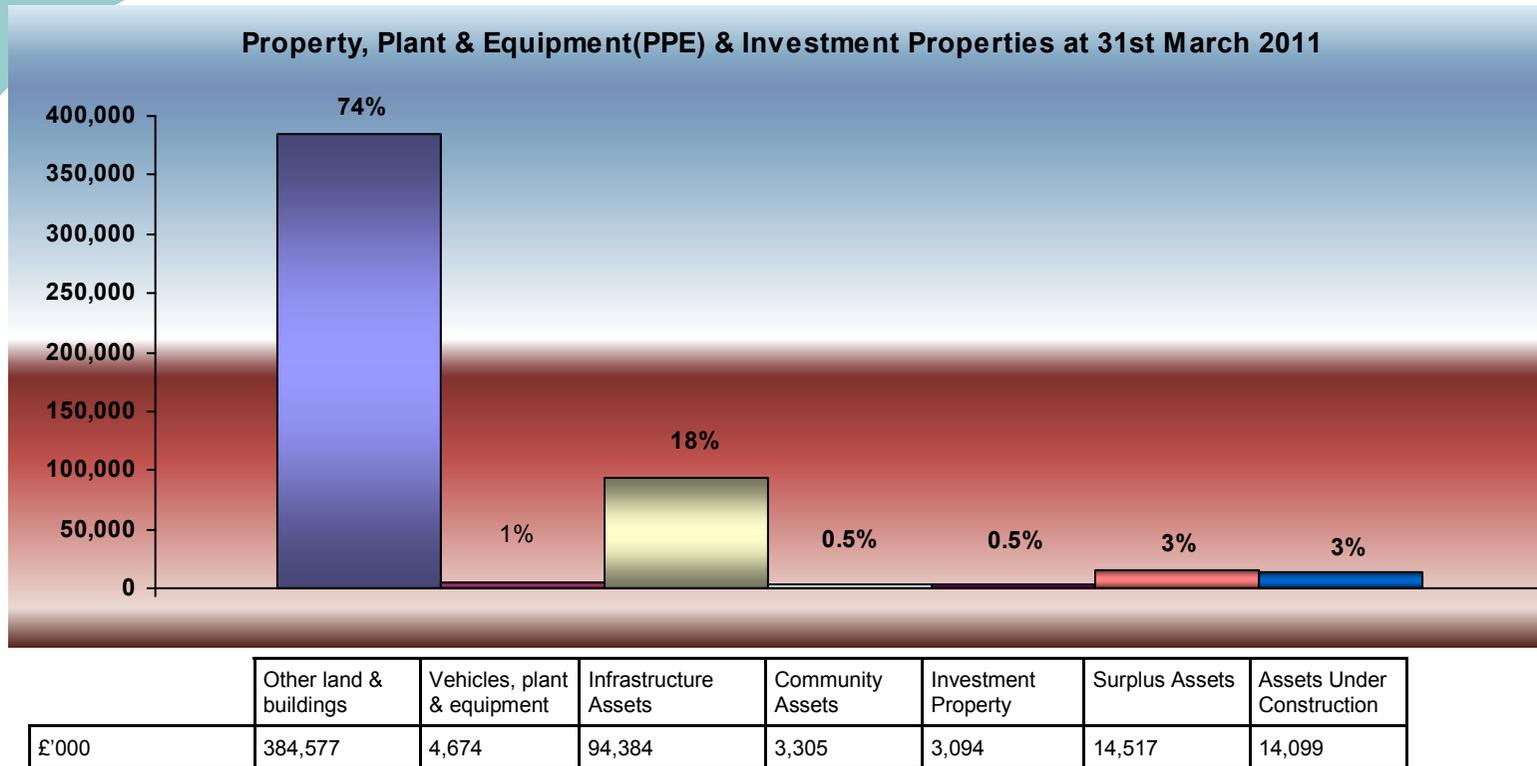
Summary Statement

A summary of the Authority's Revenue budget for 2012/13 is given below:

Cost of Services	2012/13		
	Expenditure £'000	Income £'000	Adj Net Spending £'000
Children (Exc schools)	56,531	(18,116)	38,415
Schools	98,148	(17,310)	80,838
Adult Social Care	56,400	(19,769)	36,631
Healthy Living	9,004	(2,304)	6,700
Communities	48,883	(24,886)	23,997
Performance	64,340	(55,185)	9,155
ICT & Property	15,478	(8,151)	7,327
Legal & Regulatory Services	6,320	(699)	5,621
Departmental Expenditure	355,104	(146,420)	208,684
Capital Financing Charge	10,715		10,715
Departmental Unallocated, Provisions, & general contingency , provision for staff restructures & building repairs	4,778		4,778
Job Evaluation	3,600		3,600
Levies & Contributions	7,010		7,010
NNDR Discretionary Rate Relief	111		111
Outcome Agreement Grant		(1,383)	(1,383)
Unallocated Price Inflation	660		660
Total Net Expenditure	381,978	(147,803)	234,175
Financed From:			
Revenue Support Grant			(143,198)
Non Domestic Rates			(36,467)
Council Tax			(54,509)
Total Financing			(234,175)
AVERAGE BAND D COUNCIL TAX- BCBC			£1,096.95

Local Authority Asset Management

The long term assets (excludes Housing Advances) owned by the Authority on the 31st March 2011 was £518.650m



Effective asset management plays a major role in delivering better outcomes for residents & in generating efficiency gains. Continuing capital expenditure is necessary not only to ensure that existing assets are maintained such as spending on roads, but to promote redevelopment and the major renovation of buildings.

These assets will provide long term benefits to the community; such as schools, and the expenditure is largely financed by borrowing and capital grants. The capital budget for 2012/13 has been set at £46.955m.

A revaluation of the authority's assets was undertaken during 2009/10.

Capital Programme 2012/13 to 2015/16

Service Planned Expenditure	Gross Budget Forecast				
	2012/13	2013/14	2014/15	2015/16	Total to 2016
	£'000	£'000	£'000	£'000	£'000
Children's	26,901	12,842	9,190	14,500	63,433
Communities - Street Scene	3,924	3,149	3,698	450	11,221
Communities- Regeneration & Development	11,759	6,669	3,394	3,026	24,848
Wellbeing—Healthy Living	3,000				3,000
ICT & Property	1,316	1,040	1,200	1,100	4,656
Financial Services	55	50	50	50	205
Unallocated resources			213	717	930
TOTAL CAPITAL PROGRAMME	46,955	23,750	17,745	19,843	108,293

Funding	Funding				
	2012/13	2013/14	2014/15	2015/16	Total to 2016
	£'000	£'000	£'000	£'000	£'000
General Capital Funding - Supported Borrowing	4,767	3,934	3,934	3,934	16,569
General Capital Grant	2,413	2,409	2,409	2,409	9,640
Unsupported Borrowing	11,497	2,000			13,497
Capital Receipts	4,606	3,567		4,964	13,137
Local Gov't Borrowing Initiative (Highways Infrastructure)	2,320	2,260	2,280		6,860
External Grants & Contributions	21,352	9,580	9,122	8,536	48,590
TOTAL CAPITAL PROGRAMME	46,955	23,750	17,745	19,843	108,293

Divisional Heads		Corporate Director- Children - Hilary Anthony	Children's Directorate
Learning: - Richard Landy			
Safeguarding & Family Support: - Colin Turner			
Strategy Partnerships & Commissioning:- Trevor Guy			

FOREWORD

The Children's Directorate brings together nearly all of the services provided by the Council for children and young people. This includes education, safeguarding, family support, early years, the youth offending service and support for partnerships and multi-agency working. Our services, with schools, have a key role in helping the Council contribute to social, economic and environmental well-being not just in Bridgend but, to some extent, nationally and globally too.

Our vision is for all children and young people to:

- thrive and make the best of their talents
- live healthy and safe lives
- be confident and caring individuals
- know and receive their rights

Through our wide range of services and settings, we seek to keep children and young people safe; encourage healthy lifestyles and promote the development of the knowledge, skills and understanding of every child and young person within the county borough.

By working effectively with our partners, we aim to deliver the 7 core aims for children and young people so that they have every chance to:

- have a flying start in life
- have access to appropriate educational opportunities
- be healthy and free from exploitation
- access play, leisure, sporting and cultural activities
- be listened to and treated with respect
- live in a safe home and community, and
- not be disadvantaged by poverty.

FOREWORD: Children (Cont)

In planning for and delivering our services, we strive for excellence and a fully inclusive approach which recognises that resources need to be targeted at early intervention and prevention and meeting the needs of the most disadvantaged and vulnerable children and young people.

Including schools, the Directorate accounts for 51% of the Council's net budget and employs a significant number of staff, including over 1,200 teachers and around 1,000 school support staff.

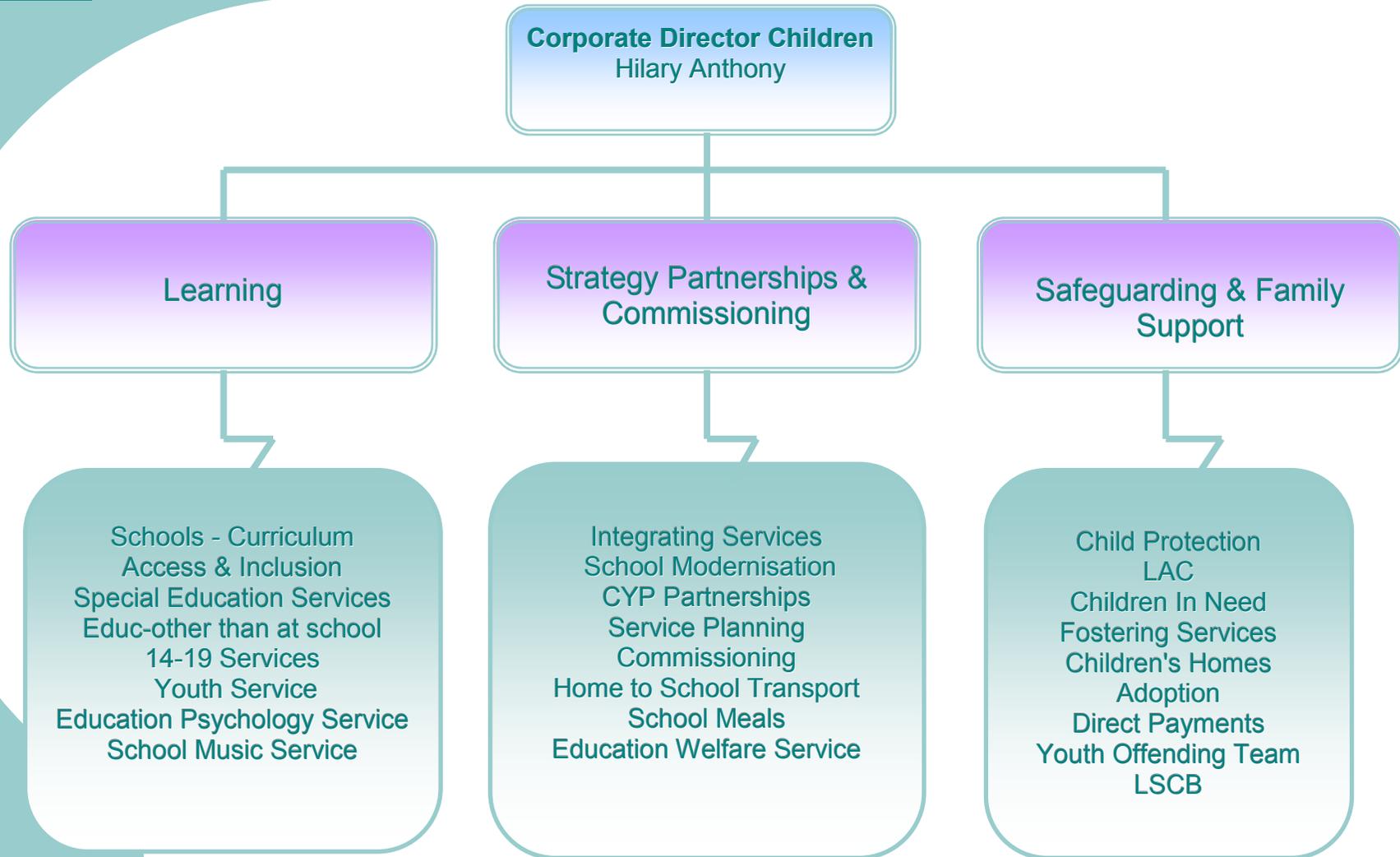
MAIN CHALLENGES FACING THE DIRECTORATE IN 2012/2013

Some of the main challenges in 2012/2013 for schools and the services within the Directorate are:

- making our vision for 'joined up' services and provision a reality;
- supporting schools in raising pupil attainment, improving literacy and numeracy and reducing the impact of poverty;

- improving access and inclusion to deliver better outcomes for children and young people;
- progressing our school modernisation programme;
- further developing our commissioning strategy and models of multi-agency working, including the more active involvement of children and young people;
- implementing our key strategies and plans for children with disabilities; basic skills; educational inclusion and family support;
- narrowing the gap between our most and least effective services and delivering good value for money;
- developing more collaborative arrangements, both within Bridgend and with local authorities.

STRUCTURE



REVENUE BUDGET Children	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Learning			
<u>Inclusion Budget</u>			
LEA Special Needs	1,217	-	1,217
Schools Special Needs	2,789	(146)	2,643
Inter-Authority Recoupment	1,402	(2,159)	(757)
Total Learning Budget	5,408	(2,305)	3,103
<u>Foundation</u>			
Early Years	2,863	(2,094)	769
WAG BSF	1,667	(1,228)	439
Total Foundation Budget	4,530	(3,322)	1,208
<u>Youth Service</u>			
Youth Service	1,091	(245)	846
Total Youth Budget	1,091	(245)	846
<u>Transition</u>			
Grants	362	(306)	56
On-Track	132	-	132
Total Transition	494	(306)	188
<u>Post-14</u>			
Post-14	914	(914)	-
Total Post-14	914	(914)	-

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
1,194	-	1,194
2,742	(144)	2,598
1,231	(1,806)	(575)
5,167	(1,950)	3,217
2,946	(2,214)	732
1,821	(1,353)	468
4,767	(3,567)	1,200
1,043	(217)	826
1,043	(217)	826
237	(212)	25
132	-	132
369	(212)	157
1,182	(1,182)	-
1,182	(1,182)	-

REVENUE BUDGET Children	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Learning (cont)			
<u>Statutory Advice & Psychology</u>			
Educational Psychology Service	515	(4)	511
Looked After Children	95	-	95
Total Statutory Advice & Psychology Budget	610	(4)	606
<u>Emotional Health & Behaviour</u>			
Pru/Behaviour Support Service	1,223	(1)	1,222
Education Otherwise	352	(56)	296
Total Emotional Health & Behaviour Budget	1,575	(57)	1,518
<u>School Improvement</u>			
School Improvement	642	(6)	636
Other School Expenditure	13	-	13
Total School Improvement Budget	655	(6)	649
<u>School Music Service</u>	663	(33)	630
Total Learning	15,940	(7,192)	8,748
Strategic Partnership & Comm			
<u>ISB(Individual Schools Budget)</u>	93,539	(15,349)	78,190
<u>Strategic Planning & Resources</u>			
Capital Programme/Asset Mgmt	207	-	207

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
486	(5)	481
93	-	93
579	(5)	574
1,296	(1)	1,295
325	(59)	266
1,621	(60)	1,561
702	(6)	696
702	(6)	696
663	(33)	630
16,093	(7,232)	8,861
98,148	(17,310)	80,838
447	-	447

REVENUE BUDGET	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Children			
Strategic Partnership & Comm (cont)			
Planning of School Places	2,868	(1,686)	1,182
Revenue Contributions to Capital	725	-	725
Community Focused Schools	42	(20)	22
Total Strategic Planning & Resources	3,842	(1,706)	2,136
Business Strategy & Support			
Management Support Services	939	-	939
Total Business Strategy & Support	939	-	939
Support for Children & Learners			
Admissions to Schools	1	-	1
Home to School/College Transport	5,144	(10)	5,134
Pupil Support	400	(101)	299
Support for Students	66	-	66
Assembly Learning Grants	2	(2)	-
Education Welfare Service	226	-	226
Catering Services	4,634	(3,446)	1,188
Total Support for Children & Learners	10,473	(3,559)	6,914
CYP Partnerships	2,186	(1,983)	203
Total Comm & Partnerships	2,186	(1,983)	203

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
2,757	(1,686)	1,071
725	-	725
42	(20)	22
3,524	(1,706)	1,818
941	-	941
941	-	941
1	-	1
5,243	(10)	5,233
395	(109)	286
60	-	60
1	(1)	-
243	-	243
4,152	(4,091)	61
10,095	(4,211)	5,884
2,416	(2,227)	189
2,416	(2,227)	189

REVENUE BUDGET Children	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
<u>Strategic Management</u>			
Staff Costs	779	(488)	290
Statutory/ Regulatory Duties	1	-	1
Dismissal/Retirement Costs	1,109	-	1,109
Insurance	352	(5)	347
Other Support Service Costs	719	(144)	575
Strategic Management	495	-	495
Total Strategic Management	3,455	(637)	2,817
Total Strategic Partnerships & Comm	114,434	(23,234)	91,100
<u>Safeguarding & Family Support</u>			
Children Looked After	10,305	(964)	9,341
Family Support Services	1,383	(69)	1,314
Youth Justice	1,752	(1,186)	566
Other Child & Family Services	754	-	754
Commissioning & Social Work	3,792	(51)	3,741
Administration	1,337	-	1,337
Total Safeguarding & Family Support	19,323	(2,270)	17,053
Contingent Provision	33	-	33
TOTAL CHILDREN'S	149,730	(32,696)	117,034

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
782	(462)	320
1	-	1
982	-	982
352	(5)	347
226	(4)	222
490	-	490
2,833	(471)	2,362
118,404	(25,925)	92,479
10,673	(953)	9,720
1,387	(69)	1,318
1,741	(1,186)	555
779	-	779
4,125	(61)	4,064
1,350	-	1,350
20,055	(2,269)	17,786
127	-	127
154,679	(35,426)	119,253

DETAILED CAPITAL BUDGET 2012/13

Children's Directorate	BUDGET:					FUNDED BY:				
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 4 years	BCBC Funding	WG Funding	Prudential Code Borrowing	S106 Funding	Total Funding
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Pen Y Fai Primary School	2,649	2,650			5,299	3,299		2,000		5,299
Litchard Primary Amalgamation	55				55		55			55
Tremains Primary Amalgamation	100				100			100		100
Mynydd Cynffig Primary School Extension	300				300	300				300
Bryncethin Primary School	125	675			800	655			145	800
Y Dderwen Comprehensive School	23,409	6,017	440		29,866	2,680	18,789	8,397		29,866
Coerty/ Parc Derwen Primary School		500	6,500	1,000	8,000		4,000		4,000	8,000
Welsh Medium Temporary Accommodation		500			500	500				500
Tondu Primary School Temporary Accommod.		500			500	320			180	500
SEN Accommodation		1,750	1,750		3,500	1,750	1,750			3,500
Garw Valley South Primary Provision			250	7,500	7,750	3,750	4,000			7,750
Pencoed Primary School			250	6,000	6,250	3,250	3,000			6,250
Schools Modernisation Retentions	250	250			500	500				500
Community Centre Bus	13				13	3	10			13
TOTAL CAPITAL PROGRAMME	26,901	12,842	9,190	14,500	63,433	17,007	31,604	10,497	4,325	63,433



Joint Locality Director, Dorothy Edwards		Corporate Director - Wellbeing - Vacant	Wellbeing Directorate
Divisional Heads:			
Head of Community Care, Sue Cooper			
Head of Healthy Living, Mark Shephard			

FOREWORD

We promote independence, wellbeing and choice to support Individuals in achieving their full potential in healthier and vibrant communities. This is central to the Community Strategy themes “Healthy Living” and “Strong Communities” and also links to “Proud Past” and “Green Spaces”.

We are responsible for the planning, commissioning, assessment and, where appropriate, the direct provision of adult social care, leisure, libraries, adult community learning and arts and cultural services.

Our vision for the future is a range of services which promote independence and wellbeing, are designed around the needs of individuals and communities and are local, accessible and flexible. We will work with a range of partners including the ABMU Health Board, voluntary and third sector organisations as well as other providers including the independent sector to make sure these services meet the demand of our customers and service users.

We are developing an integrated approach to the delivery of health and social care services in Bridgend and the Head of Community Care is managing adult social care and community health services, although the budget for the latter remains within ABMU Health Board.

We are remodelling our adult social care services so that they are fit for the 21st Century, with the focus on supporting independence and more individual choice. We want to help people live within their own homes and control their own lives, for as long as possible.

We are also re-shaping healthy living services to give children and adults every chance to take part in activities regardless of their skills and abilities while also promoting successful sport. We will particularly aim to enhance healthy living services within the preventative health agenda through a new model of commissioning service delivery. We will continue to review and implement better library services in line with the medium term financial strategy.

FOREWORD: Wellbeing Directorate (Cont)

The key Improvement Objectives for 2012/13 are as follows:

To implement effective integrated health and social care services to support independence, health and wellbeing

- Integrate health and social care for older people and physically disabled people
- Establishment residential reablement at Bryn y Cae home for older people
- Increase services for people with dementia at Glan yr Afon
- Improve transition for young people into adulthood

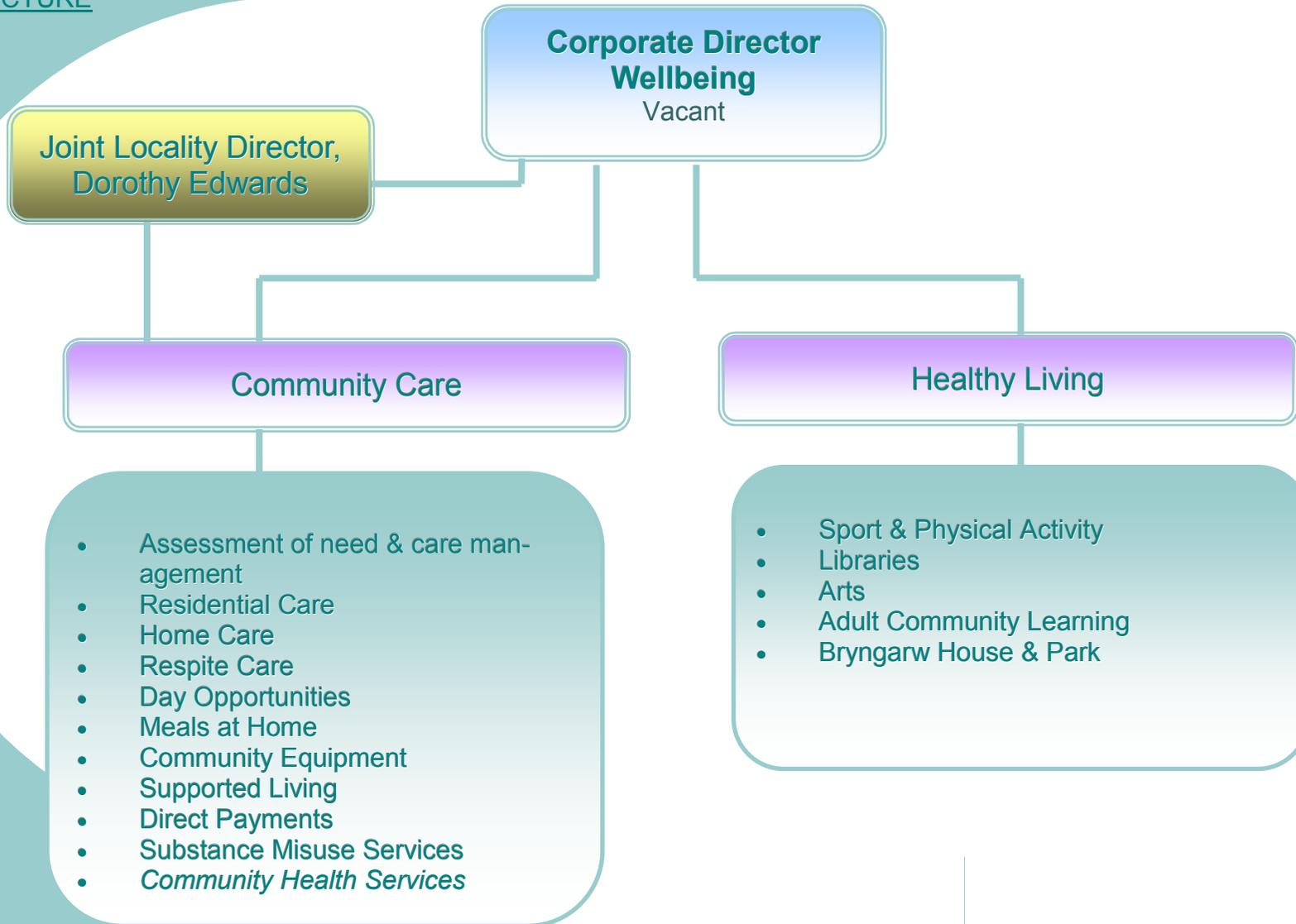
To improve physical and emotional wellbeing by promoting and supporting active lifestyles, participation and learning

- Work with partners to encourage adults and children to be more active more often throughout life

- Continue to implement revised library provision across the county borough
- Implement a targeted programme of health and wellbeing improvements

The work to achieve our vision and specific improvement objectives has to be progressed alongside the need to achieve significant efficiency savings in the period 2012/13 to 2014/15 and to meet additional demands on services because of population changes (e.g. the increasing numbers of older people and of those with disabilities is a key issue for the Council). This is a very challenging agenda and will involve some difficult decisions but it is necessary to ensure that services are fit for the future and sustainable.

STRUCTURE



REVENUE BUDGET	2011/12 (Revised Estimate)			2012/13		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
-						
<u>Adult Social Care</u>						
<u>Older People</u>						
Residential Care	13,530	(5,691)	7,839	13,733	(5,886)	7,847
Supported & Other Accommodation				239	(61)	178
Direct Payments	74	-	74	118	(10)	108
Home Care	7,341	(1,408)	5,933	7,669	(1,481)	6,188
Day Care	769	(23)	746	722	(24)	698
Meals On Wheels	352	(230)	122	359	(235)	124
Other Services	78	-	78	80	-	80
Assessment & Care Management	1,867	(94)	1,773	1,834	(93)	1,741
Strategy for Older People	45	-	45	45	-	45
Health Social Care & Wellbeing	97	-	97	100	(42)	58
Total Older People	24,153	(7,446)	16,707	24,899	(7,832)	17,067
<u>Physical Disability/Sensory Loss</u>						
Residential Care	769	(163)	606	748	(152)	596
Direct Payments	278	-	278	357	(9)	348
Home Care	743	(13)	730	763	(13)	750
Day Care	131	(3)	128	122	(2)	120
Equipment & Adaptations	858	(13)	845	848	(13)	835
Other Services	340	(68)	272	352	(76)	276
Assessment & Care Management	1,221	-	1,221	1,188	(22)	1,166
Total Physical Disability/Sensory Loss	4,340	(260)	4,080	4,378	(287)	4,091

REVENUE BUDGET Wellbeing	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
<u>Learning Disabilities</u>			
Residential Care	3,223	(1,106)	2,117
Shared Lives Scheme	761	(338)	423
Direct Payments	811	-	811
Supported Living	8,482	(5,567)	2,915
Day Care	3,821	(960)	2,861
Other Services	108	-	108
Assessment & Care Management	656	(155)	501
Total Learning Disabilities	17,862	(8,126)	9,736
<u>Mental Health Needs</u>			
Residential Care	1,503	(621)	882
Glyn Cynffig	449	(327)	122
Direct Payments	19	-	19
Home Care	20	-	20
Day Care	265	-	265
Other Services	132	(105)	27
Assessment & Care Management	991	(402)	589
Total Mental Health Needs	3,379	(1,455)	1,924

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
3,695	(1,172)	2,523
784	(303)	481
1,044	(45)	999
8,342	(5,545)	2,797
3,787	(1,038)	2,749
108	-	108
699	(242)	457
18,459	(8,345)	10,114
1,597	(624)	973
447	(309)	138
29	(3)	26
21	-	21
543	(278)	265
132	(105)	27
966	(396)	570
3,735	(1,715)	2,020

REVENUE BUDGET Wellbeing	2011/12 (Revised Estimate)			2012/13		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
<u>Other Adult Services</u>						
Substance Misuse & Other Adult Services	1,216	(1,005)	211	1,401	(1,127)	274
Total Other Adult Services	1,216	(1,005)	211	1,401	(1,127)	274
<u>Management & Central Services</u>						
Adult Services Management	1,037	(45)	992	1,071	(30)	1,041
Central Services/administration/ other support	1,824	(12)	1,812	1,759	(44)	1,715
Training	723	(405)	318	698	(389)	309
Total Adult Services Mgmt & Admin	3,584	(462)	3,122	3,528	(463)	3,065
TOTAL : Adult Social Care	54,533	(18,754)	35,780	56,400	(19,769)	36,631
<u>Healthy Living</u>						
<u>Adult Learning</u>						
Adult Education	475	(376)	99	453	(366)	86
Community Education	82	(50)	32	82	(51)	31
Total Adult Learning	557	(426)	131	535	(417)	118

REVENUE BUDGET Wellbeing	2011/12 (Revised Estimate)			2012/13		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
<u>Culture & Heritage</u>						
Arts & Entertainments	1,372	(611)	761	1,443	(655)	788
Total Culture & Heritage	1,372	(611)	761	1,443	(655)	788
<u>Library Service</u>						
Library Service	1,878	(128)	1,750	1,807	(142)	1,665
Council Information Points	87	(87)	-	72	(72)	-
ICT Facilities	75	(19)	56	76	(28)	48
Total Library Service	2,040	(234)	1,806	1,955	(242)	1,713
<u>Miscellaneous Services</u>						
Bryngarw & Beach Water	1,042	(751)	291	1,038	(739)	299
Total Miscellaneous Services	1,042	(751)	291	1,038	(739)	299

REVENUE BUDGET	2011/12 (Revised Estimate)			2012/13		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
Wellbeing						
Recreation & Sport						
Sports Centres & Swimming Pools *	8,761	(5,710)	3,051	3,115	(115)	3,000
Community Centres	329	(46)	283	341	(52)	289
Active Young Peoples Services	241	(59)	182	183	(59)	125
Play & Other Services	84	(20)	64	89	(25)	64
Total Recreation & Sport	9,415	(5,835)	3,579	3,728	(251)	3,477
Healthy Living						
Healthy Living General	317	(5)	312	305	-	305
Total Healthy Living	14,743	(7,862)	6,880	9,004	(2,304)	6,700
TOTAL CORPORATE WELLBEING	69,276	26,616	42,660	65,404	(22,073)	43,331

** As from the 1st April 2012 the County Borough Council sports centres & swimming pools will be managed by a partner organisation on behalf of the Council.*

DETAILED CAPITAL BUDGET 2012/13

Wellbeing Directorate	BUDGET:				FUNDED BY:	
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 3 years	Prudential Borrowing
	£'000	£'000	£'000	£'000	£'000	£'000
<u>Healthy Living</u>						
Refurbishment Requirements HLPP	3,000				3,000	3,000
TOTAL CAPITAL PROGRAMME	3,000				3,000	3,000

Divisional Heads

Head of Street Scene - Richard Fletcher

Head of Regeneration and Development - Satwant Pryce



**Corporate Director-
Communities -
Louise Fradd**

**Communities
Directorate**

FOREWORD

Our Mission Statement :

“To take a balanced approach to improving the wellbeing of communities through social, physical, cultural and economic improvements, in order to achieve a safe, pleasant & sustainable environment for residents of and visitors to Bridgend County Borough.”

The Communities Directorate brings together a wide range of services that are committed to renewing the physical, social and environmental fabric of the County Borough that is sustainable and enhances its overall economic well being.

Key to the realisation of our Mission Statement is the regeneration of our town centres and valley communities as well as paving the way to re-establish Porthcawl as a premier seaside resort. We will not forget our heritage within these improvements nor the importance of tourism to local communities.

Underpinning the improvements to the economic opportunities for the people of Bridgend County Borough, will be our drive to be a Cleaner Safer Greener Bridgend. We will continue to promote recycling and sustainable development, tackle environmental crime, as well as work with our partners to reduce crime and anti-social behaviour.

Regeneration of town centres continues apace, with a strong focus on creating an attractive retail environment, and vibrancy and vitality. Major infrastructure improvements got underway in Bridgend. In Maesteg, the redevelopment of the market area will create an attractive market square with market stalls, next to events and community space.

Work has continued on delivering the regeneration plans in the face of difficult economic conditions, and the coastal path, linking Porthcawl to Rest Bay opened to great public acclaim.

FOREWORD: Communities Directorate (Cont)

The Waste Collection service, in partnership with May Gurney, continues to perform well and should ensure that the Welsh Government recycling targets for the end of 2012/13 is met.

Main Challenges facing the Directorate in 2012/13

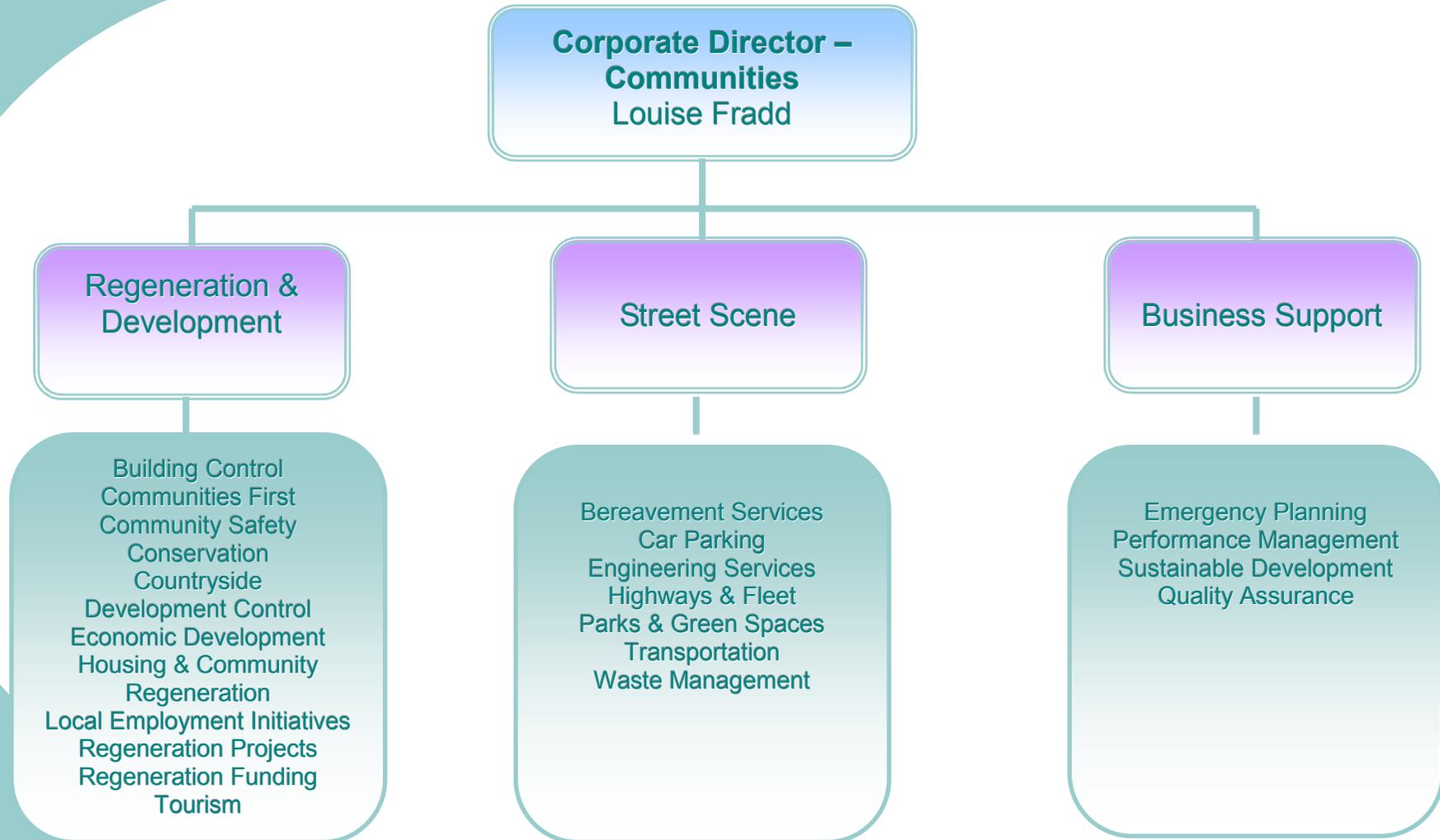
The 2012/13 budget has been prepared against a background of significant cuts in funding for public services, with the Directorate facing a cash reduction of 2.5% over the previous year's budget. Achieving this level of savings has been a challenging undertaking, with all efforts being made to protect front line services.

The Directorate will be expected to meet some significant challenges in 2012/13 including:

- Delivering a programmed highway improvements totalling around £3m funded by the Welsh Government's 'Local Government Borrowing Initiative' and the Council.

- Managing the reduction in income for services such as car parking and planning applications resulting from the economic downturn.
- Continuing to work towards meeting the WAG target of recycling 70% of all municipal waste by 2024/25.
- Continue to implement a very successful events programme to attract people to our Town centres to support their future vitality and viability.
- Continue to reduce the costs associated with temporary accommodation through the provision of new supported living schemes and focussing on preventing homelessness

STRUCTURE



REVENUE BUDGET Communities	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Regeneration & Development			
Development			
Development Control	707	(738)	(31)
Development Planning	584	(55)	529
Development Technical Support	80	(4)	76
Building Control	394	(289)	105
Total Planning	1,765	(1,086)	679
Housing & Community Regeneration			
Housing Options & Homelessness	1,204	(343)	861
Housing Strategy & Solutions	426	(46)	380
Supporting People	2,515	(2,384)	131
Communities 1st	1,793	(1,807)	(14)
Communities Safety	523	(426)	97
Sustainable Renewal	272	(78)	194
Total Housing & Community Regen	6,733	(5,084)	1,649
Regeneration & Development			
Regen Projects & Built Env	671	(66)	605
Countryside & Tourism	921	(236)	685

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
710	(742)	(32)
585	(65)	520
70	(27)	43
362	(289)	73
1,727	(1,123)	604
1,232	(370)	862
309	-	309
2,515	(2,384)	131
903	(903)	-
447	(348)	99
232	(62)	170
5,638	(4,067)	1,572
678	(66)	612
849	(237)	612

REVENUE BUDGET Communities	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Regeneration & Develop'mt (cont)			
Regeneration Funding	196	(45)	151
Economic Development	378	(34)	344
Local Enterprise & Rural Dev	1,679	(1,458)	221
Regeneration & Develop Mgmt	134	-	134
Total Regeneration & Develop'mt	3,979	(1,839)	2,140
Total Regeneration & Develop'mt	12,477	(8,009)	4,468
Street Scene			
<u>Streetworks</u>			
Sewerage Services	316	(18)	298
Other Cleaning	1,755	(363)	1,392
Waste Disposal	5,590	-	5,590
Waste Collection	5,551	(3,983)	1,568
Bereavement Services	537	(393)	144
Streetworks Management	95	-	95
Total Streetworks	13,844	(4,757)	9,087

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
201	(45)	156
370	(34)	336
1,099	(870)	229
134	-	134
3,331	1,252	2,079
10,695	(6,442)	4,254
317	(18)	299
1,752	(363)	1,389
5,719	-	5,719
5,543	(3,983)	1,560
537	(393)	144
96	-	96
13,964	(4,757)	9,207

REVENUE BUDGET Communities	2011/12 (Revised Estimate)			2012/13		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<u>Highways & Fleet</u>						
Highways Maintenance	4,984	(477)	4,507	2,782	(451)	2,331
Street Lighting	1,741	-	1,741	1,432	-	1,432
Highways Management	494	(197)	297	489	(197)	292
Rights of Way	306	(68)	238	310	(68)	242
Network Management	398	(218)	180	405	(219)	186
Highways Services (DSO)	4,558	(4,712)	(154)	4,560	(2,113)	2,447
Fleet Services	3,658	(3,702)	(44)	3,610	(3,702)	(92)
Total Highways & Fleet	16,139	(9,374)	6,765	13,588	(6,750)	6,838
<u>Transportation & Engineering</u>						
Public Transport Co-ordination	4,402	(3,410)	992	4,286	(3,281)	1,005
Traffic Management & Road Safety	491	(180)	311	502	(180)	322
Policy & Development	531	(468)	63	436	(468)	(32)
Client & Business	891	(1,213)	(322)	853	(1,446)	(593)
Engineering Services	876	(925)	(49)	850	(925)	(75)
Total Transportation & Engineering	7,191	(6,196)	995	6,927	(6,301)	627

REVENUE BUDGET Communities	2011/12 (Revised Estimate)			2012/13		
	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
<u>Parks & Open Spaces</u>						
Parks & Playing Fields	612	(93)	519	622	(93)	529
Ground Maintenance Operation	2,061	(534)	1,527	1,987	(535)	1,452
Outdoor Leisure	155	-	155	157	-	157
Community Parks & Open Spaces	90	-	90	90	-	90
Total Parks & Open Spaces	2,918	(627)	2,291	2,856	(628)	2,229
<u>Street Scene Mgmt & Admin</u>						
Streetscene Support	248	-	248	241	-	241
Total Street Scene Mgmt & Admin	248	-	248	241	-	241
Total Street Scene	40,340	(20,954)	19,386	37,577	(18,435)	19,141
<u>Directorate Support</u>						
Resilience (Emergency Planning)	84	-	84	89	-	89
Business Unit	441	(9)	432	447	(9)	438
Directorate Contingency	241	-	241	75	-	75
Total Directorate Support	766	(9)	757	611	(9)	602
TOTAL COMMUNITIES	53,583	(28,972)	24,611	48,883	(24,886)	23,997

DETAILED CAPITAL BUDGET 2012-13

* Other funding includes external grants e.g. Heritage Lottery Fund, EU & Section 106. These figures are subject to change as financial profiles are

Communities Directorate	BUDGET:					FUNDED BY:				
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 4 years	BCBC Funding	WG Funding	* Other	Specific Supported Borrowing	Total Funding
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Street Scene</u>										
Highways Maintenance (Capitalised Repairs)	200	200	200	200	800	800				800
E&P Transportation Minor Works (Capitalised Repairs)	250	250	250	250	1,000	1,000				1,000
Local Gov't Borrowing initiative (Highways Infrastructure)	2,320	2,260	2,280		6,860				6,800	6,860
Coastal Access Improvement Programme	255				255	36	219			255
Residents Parking Bridgend Town Centre	152				152	152				152
Bridgend Transport Interchange	747	439	968		2,154		981	1,173		2,154
<u>Regeneration & Development</u>										
Special Regeneration Funding	600	540	540	540	2,220	2,220				2,220
Special Regeneration Funding (Slippage)	482				482	482				482
Bridgend Townscape Heritage Initiative	305				305		20	285		305
Bridgend Town Centre	2,738	3,302	162		6,202		3,548	2,654		6,202
Maesteg Town Centre Regeneration	1,878	33			1,911	267	156	1,488		1,911
Porthcawl Watersports Centre of Excellence	2,500				2,500	1,480		1,020		2,500
Sub- Total	12,427	7,024	4,400	990	24,841	6,437	4,924	6,620	6,800	24,841

DETAILED CAPITAL BUDGET 2012-13 (Cont)

* Other funding includes external grants e.g. Heritage Lottery Fund, EU & Section 106. These figures are subject to change as financial profiles are amended.

Communities Directorate	BUDGET:					FUNDED BY:				
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 4 years	BCBC General Capital Funding	WG Funding	* Other	Specific Supported Borrowing	Total Funding
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Regeneration & Development										
Sub-Total B/fwd	12,427	7,024	4,400	990	24,841	6,437	4,924	6,620	6,800	24,841
Rural Development Plan	150	124	51		325		325			325
Green Shoots	144	28			172		172			172
Community Economic Development	192	192	191	36	611				611	611
Housing Reserved Schemes	100	100	100	100	400		400			400
Housing renewal/Disabled facilities Grants	2,670	2,350	2,350	2,350	9,720	9,720				9,720
TOTAL CAPITAL PROGRAMME	15,683	9,818	7,092	3,476	36,069	16,157	5,821	6,620	7,411	36,069

Assistant Chief Executive Performance - David MacGregor	Head of ICT & Property -David Sutherland
Assistant Chief Executive Performance (Designate) -Ness Young	Head of Human Resources & Organisational Development - Sarah Kingsbury
Assistant Chief Executive Legal & Regulatory Services - Andrew Jolley	

FOREWORD

A characteristic of high performing authorities is a strong corporate centre which promotes good governance and supports service delivery. There are four main corporate functions which are the responsibility of two Assistant Chief Executive Officers and Heads of Service.

The Assistant Chief Executive Officer – Performance also has functional responsibility for supporting the Local Services Board (LSB) and Electoral Services.

Finance & Performance

The services provide strategic and operational support service to a variety of internal customers ranging from elected Members and Directors to officers responsible for service delivery. Front line services are also provided to housing benefits, council tax, business rates and adult social care financial assessments .

The main challenges for the service over the next three years are:

- To provide robust financial and procurement advice to Directorates to facilitate the delivery of the Council’s Medium Term Financial Plan.
- To address proposals outlined in the Welfare Benefit Reform Bill
- To evaluate and support collaborative opportunities
- Improving performance across the organisation
- To develop the new Single Integrated Plan

Human Resources and Organisational Development

The service provides professional advice and guidance to all Directorates on human resource and organisational development issues together with transactional services. The service also includes: Health & Safety and Occupational Health; Communications; Consultation & Marketing; and Equalities

The main challenges include:

- Implementing Job Evaluation/ new Pay and Grading Structure
- Improving performance across the organisation
- Implementing a Workforce and Learning & Development Plan

FOREWORD: (Cont)

- Supporting Directorates through a time of significant change
- Implementing and monitoring the Council's Strategic Equality Plan

ICT & Property

The ICT and Property service brings together central support services for ICT to Directorates and the corporate responsibility for the management of the Council's physical assets, alongside the delivery of services to the customer. These services have a key role in helping the Council to improve the way it works to ensure effective and efficient use of our financial, technological, physical and human assets.

The main challenges include:

- Delivering the ICT Strategy
- Implementing the Asset Management Plan
- Realising Capital Receipts
- Delivering the Customer Charter

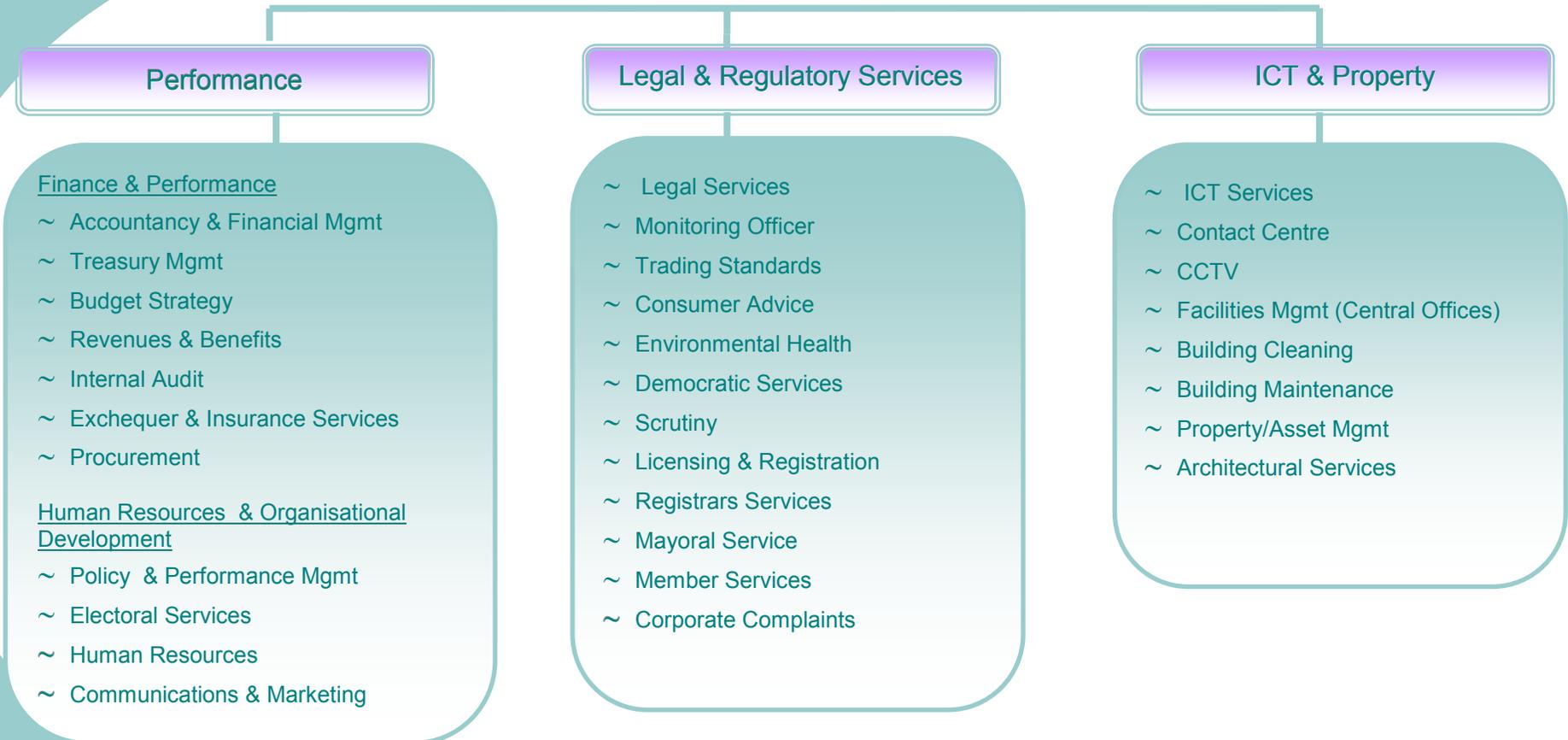
Legal and Regulatory Services

Legal & Regulatory provides central support services to the Authority and frontline services to the public. In 2012/13 service delivery will be restructured as a result of budget pressures. The coming year will present significant challenges for the department particularly with changes required by new legislation and the increasing demands on the Authorities' central services. However, the department is well placed to meet these demands with its established performance management culture and external accreditation.

The main challenges include:

- To maintain service delivery and probity within the Authority;
- To build upon innovative service delivery models;
- To deliver shared service arrangements for Trading Standards.

STRUCTURE



REVENUE BUDGET	2011/12 (Revised Estimate)			2012/13		
	Expenditure	Income	Net	Expenditure	Income	Net
	£'000	£'000	£'000	£'000	£'000	£'000
Finance & Performance, Human Resources & Organisational Development	1,013	(6)	1,007	1,011	(6)	1,005
Finance & Performance						
Accountancy	2,715	(282)	2,433	2,549	(281)	2,268
Payments to HB Claimants	44,834	(44,870)	(36)	50,781	(50,871)	(90)
Revenues & Benefits Admin	2,067	(1,831)	236	2,077	(1,830)	247
Internal Audit	441	(25)	416	442	(26)	416
Exchequer Services & Insurance	2,271	(1,534)	737	2,272	(1,534)	738
Procurement	396	(13)	383	397	(13)	384
Bank Charges, Audit Fees & Cont to Vol Orgs	958	-	958	948	-	948
Finance & Performance Total	53,682	(48,555)	5,127	59,466	(54,555)	4,911
Electoral Services	359	(183)	176	353	(183)	170
Other Corporate Functions Total	359	(183)	176	353	(183)	170
Human Resources & Organisational Development						
Human Resources	2,799	(412)	2,387	2,712	(412)	2,300
Policy & Performance Management	378	-	378	378	-	378
Communications & Marketing	484	(37)	447	420	(29)	391
	3,661	(449)	3,212	3,510	(441)	3,069
TOTAL : FINANCE & PERFORMANCE & HUMAN RESOURCES	58,715	(49,193)	9,522	64,340	(55,185)	9,155

DETAILED CAPITAL BUDGET 2012/13

Finance & Performance, Human Resources & Organisational Development	BUDGET:				FUNDED BY:		
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 4 years	BCBC General Capital Funding	Total Funding
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Financial Services</u>							
Community Projects	55	50	50	50	205	205	205
TOTAL CAPITAL PROGRAMME	55	50	50	50	205	205	205

REVENUE BUDGET	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
Legal & Regulatory Services			
<u>Legal & Regulatory Services</u>			
Legal Services	2,322	(224)	2,098
Democratic Services	1,598	(2)	1,596
Environmental Health Services	1,187	(42)	1,145
Trading Standards	1,035	(374)	661
Scrutiny	141	-	141
Public Protection Mgmt	85	-	85
Area of Service Total	6,368	(642)	5,726

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
2,359	(234)	2,125
1,583	-	1,583
1,195	(38)	1,157
994	(427)	567
103	-	103
86	-	86
6,320	(699)	5,621

REVENUE BUDGET	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
ICT & Property			
<u>ICT & Property</u>			
<u>Property</u>			
Misc property	652	(665)	(13)
Property Income	404	(1,093)	(689)
Property Admin	717	(77)	640
V2C Income	-	(30)	(30)
Total Property	1,773	(1,865)	(92)
<u>Building Services</u>			
Building Main DSO	3,082	(3,122)	(40)
Building Main Client & Admin	899	(353)	546
Building Cleaning	1,024	(1,083)	(59)
Architect & Design	1,026	(1,136)	(110)
Facilities & Office Buildings	2,181	(152)	2,029
Total Building Services	8,212	(5,846)	2,366
TOTAL PROPERTY	9,985	(7,711)	2,274

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
633	(681)	(48)
402	(1,111)	(709)
704	(77)	627
1,739	(1,869)	(130)
3,081	(3,132)	(51)
889	(338)	551
1,037	(1,096)	(59)
945	(1,055)	(110)
2,230	(172)	2,058
8,181	(5,793)	2,389
9,921	(7,662)	2,259

REVENUE BUDGET	2011/12 (Revised Estimate)		
	Expenditure	Income	Net
	£'000	£'000	£'000
ICT & Property			
ICT & Customer Contact			
<u>ICT</u>			
ICT	4,551	(487)	4,064
Total ICT & Customer Contact	4,551	(487)	4,064
<u>Customer Contact</u>			
Customer Contact & CCTV	905	(3)	902
Total Customer Contact	905	(3)	902
<u>Centre of Excellence</u>			
Centre of Excellence	218	-	218
Total Centre of Excellence	218	-	218
Total ICT & Customer Contact	5,674	(490)	5,184
TOTAL ICT & PROPERTY	15,659	(8,201)	7,458

2012/13		
Expenditure	Income	Net
£'000	£'000	£'000
4,421	(487)	3,934
4,421	(487)	3,934
909	(2)	907
909	(2)	907
227	-	227
227	-	227
5,556	(489)	5,067
15,478	(8,151)	7,327

DETAILED CAPITAL BUDGET 2012/13

ICT & Customer Care & Property	BUDGET:				FUNDED BY:		
	Gross Budget 2012/13	Gross Budget 2013/14	Gross Budget 2014/15	Gross Budget 2015/16	Total 4 years	BCBC General Capital Funding	Total Funding
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Property</u>							
Minor Works	880	840	1,100	1,100	3,920	3,920	3,920
Design & Supervision Programme –Old schemes	200	200	100		500	500	500
<u>ICT & Customer Contact</u>							
Investment in ICT (Information Communication Technology)	236				236	236	236
TOTAL CAPITAL PROGRAMME	1,316	1,040	1,200	1,100	4,656	4,656	4,656

BCBC –Bridgend County Borough Council

Borrowing:

Supported – This is the amount of borrowing that is supported either fully or in part by the Welsh Assembly Government.

Unsupported- That which is to be met entirely by the Council Tax payer.

Budget

This is the statement defining the Council’s financial plans over a specified period of time, usually a year.

Capital Expenditure

The definition for capital purposes is set out in section 16 of the 2003 Local Government Act, which states that expenditure must be capitalised in accordance with proper practices.

Expenditure that can be capitalised will include:

1. The acquisition, reclamation, enhancement or the laying of land;
2. The acquisition, construction, preparation, enhancement or replacement of roads, buildings and other structures;
3. The acquisition, installation or replacement of moveable plant or immovable plant, machinery and vehicles;
4. The acquisition of share capital or loan capital in any body corporate
5. Works intended to increase substantially the thermal insulation of a building

6. Acquisition or preparation of a computer programme.

Capital Financing

The revenue cost of financing capital expenditure. It includes principal & interest payment on external long-term borrowing, debt management expenses, leasing payments and capital charges. Capital charges are made up of depreciation (based on the useful life of the asset) and an interest charge based on the valuation of the asset.

Capital Grants:

Specific- A grant that is received either from Central Government or other external organisations for example, the Welsh Government , to finance expenditure on a specific capital scheme.

General - Grant received from the Welsh Government to spend on capital scheme(s) that the authority deems appropriate/necessary.

Capital Receipts

This is the income from the sale of capital assets. It can be used to finance new capital schemes, but cannot be used to finance revenue expenditure.

Community Councils are the most local official representative bodies in Wales, of which members are chosen every four years to represent the entire community council area.

Council Tax

This is the source of local taxation to the authority. Council tax is levied on households within its area by the billing authority, and includes council tax for Police authorities and Community Councils as well as the authority's own Council tax levy. The proceeds are used for distribution to precepting authorities, and for use by its own general fund.

CRB – Criminal Records Bureau

CYP – Children & Young Persons

Earmarked Reserve

These are reserves set aside for a specific purpose.

Estimates

These are the amounts, which are expected to be spent or received as income, during an accounting period.

Income

All income generated by a service from external sources together with internal recharges.

LAC – Looked After Children

Net Expenditure

Gross expenditure less specific service income.

National Non Domestic Rate (NNDR)

A means by which local businesses contribute to the cost of local authority services. NNDR is collected by billing authorities on behalf of WAG and is then redistributed among all local authorities and police authorities on the basis of Standard Spending Assessment and population. They are also known as 'Business Rates'.

Precept

A levy made by precepting authorities on billing authorities, requiring the latter to collect income from council tax payers on their behalf.

Prudential Code Borrowing

Borrowing over and above that supported by the Welsh Assembly Government which the authority determines that it can afford to repay either from savings generated from the investment or from Council Tax.

EU

European Union Funding Programme

Revenue Support Grant (RSG)

General grant paid by the Welsh Assembly Government to local authorities.

Reserves

These are sums set aside to meet future expenditure. They may be earmarked to fund specific expenditure or be held as general reserves to fund non specific future expenditure.

S106

A Section 106 Agreement is a legal agreement between the Planning Authority and the applicant/developer and any others that may have an interest in the land.

Slippage

A change in the timing of expenditure on capital schemes, which results in capital payments falling in different financial years, usually later than originally planned.

WG - Welsh Government

Further Information: The information contained in this Budget Book can also be made available in Welsh, upon request